



Australian
Institute of
Architects

Australian Institute of Architects

Interdepartmental

Committee – Queensland

Government Procurement

Review

**Submission to
Office of the IDC
Queensland
Government**

July 2015

SUBMISSION BY

Australian Institute of Architects
Queensland Chapter
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PURPOSE

- This submission is made by the Qld Chapter of the Australian Institute of Architects (the Institute) to: the Office of the IDC Queensland Government
- This submission has been prepared with the assistance of the Queensland Chapter Procurement Task Group
- At the time of this submission the Executive of the Institute is: Jonathan Clements (National President), Prof Ken Maher (President-Elect), David Karotkin (Immediate Past President), Richard Kirk and Helen Lohead
- At the time of this submission the President of the Queensland Chapter is Richard Kirk FRAIA.

INFORMATION

Who is making this submission?

- The Australian Institute of Architects (the Institute) is an independent voluntary subscription-based member organization with approximately 12,305 members, of which 6,840 are architect members. Members are bound by a Code of Conduct and Disciplinary Procedures.
- The Institute, incorporated in 1929, is one of the 96 member associations of the International Union of Architects (UIA) and is represented on the International Practice Commission.

Where does the Institute rank as a professional association?

- At approximately 12,400 members, the Institute represents the largest group of non-engineer design professionals in Australia.



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Contents

Forms as supplied by IDC are completed and attached



Attachment 2 – Response form

Please note your completed response is due to the Office of the IDC by Friday, 31 July 2015.

Please email your completed response to Donna Ah See, Project Support Officer – Office of the IDC at Donna.AHSEE@hpw.qld.gov.au.

Contact information

Organisation's name

Australian Institute of Architects Qld Chapter

Contact details

Name: Richard Kirk

Position title and service area name: Qld Chapter President

Phone number: 07 3828 4100

Email: QLD@architecture.com.au



Invitation for written submissions

Notes:

1. Making a written submission is entirely optional.
2. You don't have to answer every question.
3. Attach extra papers as required.

Ref	Question	Response
1.	<p>Please briefly describe what you think are the big picture issues in Queensland Government (QG) procurement. Please list the issue and explain the reason why you think it is an issue. Consider for example:</p> <ul style="list-style-type: none"> - The top three concerns or opportunities relating to the current set-up of QG procurement - The top three issues that are important to your organisation in its dealings with QG. 	<p>1. Value v's Cost Proof of value is a limiting factor in innovative procurement. Early collaboration, proper briefing, and whole of life considerations, will deliver better long term outcomes.</p> <p>2. Need for Client Representative Clarity of ownership, of vision and direction of project over the foreseeable life of the project Lack of responsibility and ownership with piecemeal leadership</p> <p>3. Procedures for appointment of design consultant Is PQC still working? No design component. Look at the whole team structure and their ability to collaborate.</p>
2.	Please briefly describe what you think is currently being done well in QG procurement.	Consultation with industry is positive.
3.	<p>What needs to be done differently to enable procurement to better engage with key stakeholders? Please consider the following points in responding:</p> <ul style="list-style-type: none"> - How can engagement be improved between a whole-of-Government procurement body (ie, the Procurement Transformation Division (PTD)) and departments, peak bodies and suppliers? - How can engagement be improved between peak bodies and suppliers, and departments? 	<p>Identify who the peak bodies are representing 'mega sectors' and enable them to collaborate, eg to promote a change of culture in the "construction Industry" broaden its scope and belonging and establish the "Built Environment Industry" as an encompassing inclusive sector.</p> <p>Establish built environment industry agreed procedures for procurement</p>
4.	Please briefly describe any specific better procurement practices that you have observed either in the QG, other governments or other private or non-government organisations, that you think the IDC should consider as part of the review?	<ul style="list-style-type: none"> - Singapore GBIZ - WA Government minimum fee for services <\$20M - Brooks Act (USA) - University of Queensland - DOD (Bob Baird)
5.	Following on from Question 4, please provide any specific better practice	Value for Money

Ref	Question	Response
	<p>examples of how the following aspects have been optimised during procurement activities?</p> <ul style="list-style-type: none"> - Value for money - Probity - Use of local content 	<ul style="list-style-type: none"> - Whole of life vision critical for Asset owners - Refer to Orgil Report <p>Probity</p> <ul style="list-style-type: none"> - Establish trust and openness rather than legal controls - Ensure adherence to ethical tendering practices and Australian Standards <p>Use of Local Content</p> <ul style="list-style-type: none"> - SA Government controls local input
6.	<p>In your view, what should be the role and responsibilities of departments with respect to procurement?</p>	<p>Departments should have clear representative to establish vision and long term deliverables for the project</p>
7.	<p>Is there a role for whole-of-Government functions with respect for QG procurement? If so, what should be the purpose and responsibilities of these functions? Consider for example:</p> <ul style="list-style-type: none"> - a whole-of-Government procurement function (ie currently PTD) - a whole-of-Government procurement leadership and strategy setting function (eg Director-General Council or similar). 	<p>Yes</p> <ul style="list-style-type: none"> - Establish and implement principles and values which lead to long term success for ownership of an asset (CAPEX v's OPEX) - Whole of life vision
8.	<p>Please briefly describe any key considerations that you think should be taken into account in the preparation of an implementation roadmap for the findings of the IDC's review.</p>	<ul style="list-style-type: none"> - Level of disruption to industry over next 5 years due to technology - Maintain ability to innovate and adapt. Don't hesitate starting as change should be accepted. The imbedded culture of the current industry will be the hardest thing to change. Work on principles values and vision. Be a leader.
9.	<p>How do you think an assurance framework should be structured around the recommendations of the review, to ensure that QG can be confident of their timely delivery?</p>	<p>No comment</p>
10.	<p>Do you think there is an ongoing role for the IDC, or a similar body, post-delivery of the review? Please briefly describe your rationale and the role you think such a body should play.</p>	<p>Yes</p> <ul style="list-style-type: none"> - Whole of life strategy requires long term vision and principles which have to be championed and sustained.